

3

Roles and Responsibilities

3.1 General

Local and County agencies and response partners may have various roles and responsibilities throughout an emergency's duration. It is particularly important that the local command structure established to support response and recovery efforts maintain a significant amount of flexibility to scale staffing and operations as the situation changes. Typical duties and roles may also vary depending on the severity of impacts, size of the incident(s), and availability of local resources. It is imperative to develop and maintain depth of staff within the command structure for multiple operational staffing periods to the extent possible.

The County has developed a plan to implement NIMS and to assist with training and exercises to prepare essential response staff and supporting personnel to incorporate ICS/NIMS management concepts in all facets of an emergency. Each agency and department is responsible for ensuring that critical staff are identified and trained at a level enabling effective execution of existing response plans, procedures and policies.

3.2 Federal Response Partners

Federal response partners are typically requested by OEM in the event that State resources become limited or specialized services are needed. In most instances, Federal resources become available following a formal declaration of emergency by the Governor. Procedures and policies for allocating and coordinating resources at the Federal level follow the State EOP and if necessary, the NRF. Roles and responsibilities of Federal response partners are detailed in the NRF.

3.3 State Response Partners

Under the provisions of ORS 401, the Governor has broad responsibilities for the direction and control of all emergency activities in a State-declared Emergency. The Director of OEM shall be responsible for coordinating and facilitating exercises and training, emergency planning, preparedness, response, mitigation and recovery activities. The position is delegated authority to coordinate all activities and organizations for emergency management programs within the State and to coordinate emergency matters with other states and the Federal government.

Under the direction and control of department heads, agencies of State government represent the State emergency operations organization. Lead

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responsibility for conducting Emergency Support Functions is assigned by the Governor to the department best suited to carry out each function applicable to the emergency situation. State agencies may elect to call upon Federal counterparts to provide additional support and resources following established procedures and policies for each agency. Roles and responsibilities of State response partners are detailed in the State EOP.

3.4 County Response Partners

County departments and agencies are assigned emergency response tasks based on their statutory responsibilities and functional expertise. County departments and agencies that operate under this plan in a disaster are expected to develop and keep current standard operating procedures (SOPs) that describe how emergency tasks will be performed. They are also charged with ensuring the readiness of training and equipment necessary for an appropriate response.

Detailed responsibilities are identified in the ESF and Support Annexes to this plan. This section provides an overview.

3.4.1 Responsibilities of All Departments/Agencies

3.4.1.1 Continuity of Operations and Preparedness Activities

- Provide staff to serve in the EOC and allocate time for staff to receive required training.
- Include emergency responsibilities in employee job descriptions and orientation.
- Encourage employees to develop an individual/family emergency plan and disaster supplies kit that includes companion animals.
- Develop departmental COOP plans and procedures and make annual updates. Plan elements include:
 - Maintain current emergency contact information for all employees, and ensure that all employees have emergency call-in numbers and supervisor contact information.
 - Identify and train COOP team members.
 - Educate employees on hazards and risks in the County.
 - Establish orders of succession for key positions.
 - Establish delegations of authority for policy making and other decisions.

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- Work with Technology Services and Facilities Management to identify alternate facilities, alternate uses for existing facilities, and as appropriate, virtual office options.
 - Inventory and maintain lists of all communications equipment necessary to operate. Continue to enhance communications interoperability between departments and agencies.
 - Establish security access control and evacuation policies and procedures.
 - Identify and prioritize mission essential functions.
 - Assess resource needs of the organization, availability of multiple sources and vendors, and appropriateness of mutual aid agreements for supplies and/or operational support.
 - Identify and protect vital records needed to support mission essential functions.
 - Develop internal communications procedures for employees to use during emergencies and train staff in their use. Establish protocols to account for staff welfare during emergencies.
 - Build and store go kits that are easily accessible should they be needed for mobile/off-site operations.
 - Plan for reconstitution and resumption of normal operations.
 - Train and exercise for continuity of critical services.
 - Annually exercise the COOP plan.
- Budget and acquire resources for COOP planning and operations.

3.4.1.2 Response

- Directors participate in Situation Assessment Team briefings when convened.
- Initiate standby or emergency instructions to employees when alert or warning notifications are received.
- Follow County/department emergency procedures.
- Confirm location and status of employees.
- Track costs for emergency-related activities and expenses and affiliate expenses with the assigned project cost number.

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- Evaluate departmental resource needs and options, including staffing and the need to recall off-duty personnel, extend work shifts or other personnel actions.
- Maintain essential department functions.
- Assist in disseminating accurate incident information to employees; quell rumors and provide hazard and protective action information.
- Activate Department Operations Center (DOC) as appropriate to coordinate and control response actions specific to emergency needs. Establish communications with EOC to provide regular updates.
- Coordinate information talking points for citizen inquiries with Public and Government Affairs for consistency of messaging.
- Provide staff to support EOC operations as requested.

3.4.1.3 Recovery

- Support overall County recovery efforts.
- Conduct initial informal assessment of facility and functional damages.
- Assess and provide departmental support for specific recovery role to assist impacted citizens and address critical unmet needs in the community.
- Participate in the Initial Damage Assessment (IDA) and Preliminary Damage Assessment (PDA) processes in pursuit of cost recovery through FEMA Public Assistance Grants.
- Provide department/agency assistance as requested by CCEM/EOC.

3.4.2 Department Specific Responsibilities

In addition to these general responsibilities common to all departments and agencies, the duties described below highlight department-specific responsibilities as they relate to emergency management activities in the County.

3.4.2.1 Situation Assessment Team (SAT)

Acting in emergency mode as a result of natural disaster or other incident that threatens Clackamas County, the Situation Assessment Team (SAT) is convened for **key department decision makers** to evaluate information through an incident briefing and determine what, if any, response should be made to ensure continued delivery of critical County services and employee welfare.

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This protocol is established under the authority of the County Administrator in his capacity as Emergency Program Manager for the County. CCEM administers the SAT program.

Membership includes County department and agency directors or their designees who have authority to commit department/agency resources. Members are executive managers with overall responsibility for departmental emergency/disaster response activities as identified in the this EOP.

3.4.2.2 Board of County Commissioners (BCC)

- Participate in training and exercises specific for elected and appointed officials regarding emergency roles.
- Participate in review and promulgation of the EOP.
- Provides policy guidance needed for emergency operations including:
 - Enact provisions of County Code.
 - Appropriate funds to meet disaster expenditure needs.
 - Establish short- and long-term recovery priorities.
 - Reassure the public with guidance from the Public Information Officer.
- Issue an emergency declaration as warranted and issue enforceable emergency measures during the proclaimed emergency period.
- Coordinate with other stakeholder elected and senior officials as the Executive Group lead.

3.4.2.3 County Administrator (Emergency Program Manager)

- Oversee all aspects of the County emergency management program.
- Act in the EOC Liaison role to brief the BCC, Policy Advisors and SAT to address emergency/disaster policy issues.
- Ensure the County continues to function administratively and that essential services are provided.
- Interface with EOC Command to maintain situational awareness.
- Serve as liaison to senior officials from affected or neighboring jurisdictions.
- Coordinate dignitary/VIP visits with the JIC (Joint Information Center).

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- Ensure County/departmental lines of succession are established.
- Ensure adequate EOC staff are designated and trained.
- Assist in review/revision of the EOP.

3.4.2.4 County Assessor

- Serve in the EOC Finance Section in the Damage Cost Unit.
- Coordinate with Transportation and Development to assess damage to real property.
- Forecast economic impacts on County revenues.
- Document financial impact and if applicable, work with State/Federal assessment teams to obtain disaster recovery funds.
- Establish loss of value program under the Act of God provisions within the Tax Code to provide property tax relief to eligible citizens.
- Assist in review/revision of SA C – Damage Assessment.

3.4.2.5 Business and Community Services

- Assist in communication and coordination with the business community, civic organizations and community groups.

3.4.2.6 Clackamas County Communications (C-COM)

- Provide ongoing information exchange with EOC.
- Serve as the 24/7 County Warning Point to assure timely emergency warning and notification of emergency responders, key staff, employees and citizens.
- Serve as the one of three county Public Safety Answering Points (PSAP), processing requests for emergency services and dispatching appropriate fire, medical, ambulance and law enforcement responders.
- Coordinate field communications with first responders and support agencies.
- Serve as Primary/Lead Agency for ESF 2 - Communications and assist PGA with Alert and Warning components of ESF 15 – External Affairs.

3.4.2.7 County Counsel

- Serve as the EOC Legal Counsel Officer

3. Roles and Responsibilities

- Advise County officials on legal matters relating to emergency operations, legal authorities and limitations.
- Prepare Emergency Declaration for EOC Command and assist in briefing the BCC.
- Participate in Policy Advisors meetings.
- Prepare ordinances, implementing orders, and/or resolutions, as necessary, to ensure incident management activities are conducted on sound legal footing.
- Review emergency plans, procedures and agreements to ensure compliance with legal requirements.

3.4.2.8 County Clerk

- Provide EOC staff for the Documentation Unit.
- Support the BCC and County Administrator in maintaining essential services.
- Identify and assure protection of County vital records.
- Relinquish the ballot counting area to be used as an alternate EOC when requested.

3.4.2.9 District Attorney

- Collaborate with courts and law enforcement agencies to determine emergency arrest or release policies.
- Ensure legal requirements for due process are met.
- Assist in review/revision of ESF 13 – Public Safety and Security.

3.4.2.10 District/Circuit Court

- Provide for reconstituted or continued operations of the court system to assure public safety and meet judicial requirements.
- Assist Corrections in determining prisoner release procedures, if required.

3.4.2.11 Clackamas County Emergency Management (CCEM)

- Serve as lead in EOC Unified Command and other key EOC roles.
- Ensure program compliance with local, State, and Federal regulations.
- Facilitate regular review and promulgation of the EOP.

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- Establish and maintain an EOC staffing roster and facilitate training and exercises for EOC staff.
- Train, advise and assist the County Administrator and BCC in the performance of emergency duties.
- Oversee Medical Examiner/Mass Fatality Incident Protocol, including guidelines for body recovery, identification, storage and disposition.
- Train, exercise and coordinate County Continuity of Operations (COOP) planning.
- Establish and maintain primary and alternate EOC facility capability.
- Coordinate emergency management activities on an interagency, interdepartmental and intergovernmental basis.
- Coordinate County homeland security and emergency management program grants; administer natural hazard mitigation program.
- Maintain a collaborative emergency management program with cities and special districts.
- Administer disaster recovery activities to include but not limited to: Initial Damage Assessment (IDA) and Preliminary Damage Assessment (PDA), Individual Assistance and long- and short-term recovery efforts.
- Coordinate public preparedness and outreach efforts.

3.4.2.12 Employee Services and Risk Management (DES)

- Serve in the EOC as Logistics Section Employee Services Unit and Safety Officer roles
- Advise County officials on personnel policies and work rules relating to emergency work.
- Provide notifications for employee injuries and deaths.
- Coordinate temporary reassignment of County personnel to assist in emergency operations.
- Provide new employee training for County emergency policies and guidelines.
- Provide risk management services for the County to ensure that emergency operations are conducted safely and in accordance with legal requirements.

3. Roles and Responsibilities**3.4.2.13 Facilities Management**

- Serve in the EOC Operations Section Damage Assessment Unit.
- Provide logistical support for health emergencies.
- Serve in the EOC Logistics Section Food/Facility Unit.
- Coordinate identification of alternate facilities and relocation activities to sustain mission essential County functions.
- Maintain prioritized list of County facilities and provide protocols and staff training for initial damage assessment.
- Procure stores and maintain emergency supplies for the County.

3.4.2.14 Finance

- Serve as lead for the EOC Finance and Logistics Sections.
- Provide accounting procedures to document emergency expenditures.
- Ensure fiscal conformity with State and Federal financial requirements.
- Ensure ongoing financial obligations are met (funds collected and deposited, accounts payable, payroll checks issued and distributed, taxes distributed).
- Coordinate Public Assistance recovery programs for impacted agencies.

3.4.2.15 Health, Housing and Human Services (H3S)

- Serve as Primary/Lead Agency for health emergencies.
- Provide staff for the EOC Health and Welfare Branch to include Mass Care, Volunteer, Public Health, Environmental Health and Behavioral Health Units.
- Coordinate programs that may provide recovery housing or funding through the Housing Authority and Community Development Division.
- Assist people with access and functional needs.
- Maintain plans to provide care for service animals in shelters during emergencies.
- Coordinate delivery of health and welfare services.

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- Coordinate assistance for individuals with special health or medical needs.
- Assess behavioral health needs and coordinate delivery of behavioral health services through public and private agencies.

3.4.2.16 H3S – Clackamas County Community Health

- Serve in EOC Command.
- Coordinate and direct County medical and health services and resources.
- Coordinate county-wide EMS services.
- Coordinate the delivery of emergency medical and health services available through public and private agencies.
- Assess health hazards caused by damage to sewer, water, food supplies or other environmental systems and provide safety information as required.
- Provide crisis counseling for emergency workers.
- Inspect emergency shelters.
- Serve as coordinator for ESF 8 – Public Health and Medical Services and assist with other annexes/appendices.

3.4.2.17 H3S – Social Services of Clackamas County (SSCC)

- Assist with coordination of information and referral and advocacy, collaborating with other human service programs for the delivery of food, shelter, fuel, clothing, transportation, financial assistance, victim registration and inquiry, and other essential services.
- Assign division representative to the EOC to coordinate community and social services needs and resources.
- Coordinate an emergent Volunteer Reception Center for registration and referral activities.
- Coordinate emergency assistance to people with access or functional needs.
- Provide assessment and emergency-related case management services.
- Identify elderly clients, and clients with disabilities who may be affected by the emergency and respond as needed.

3. Roles and Responsibilities

- Serve as the primary EOC liaison with the American Red Cross for shelter and mass care coordination and primary County agency for ESF 6 – Mass Care, Emergency Assistance, Housing and Human Services.

3.4.2.18 Technology Services (TS)

- Provide maintenance and support information for system needs and computer capabilities for EOC and DOC operations.
- Provide and manage geographic information services to provide hazard, response and recovery mapping.
- Assist departments with technology needs during COOP activations and relocation activities for mission essential functions.

3.4.2.19 TS – Electronic Services

- Ensure emergency communications capability through use of County radio and telephone systems.
- Assist in review/revision of ESF 2 – Communications.

3.4.2.20 Juvenile Department

- Establish plans and procedures to ensure the safety of all youth in department custody.
- Coordinate with the Sheriff's Office to ensure safety and security of youth in the assessment center or receiving other services during an emergency.

3.4.2.21 Department of Public and Government Affairs (PGA)

- Serve as the EOC PIO; staff and operate incident-specific JIC/JIS.
- Establish a County Joint Information Center (JIC) under Joint Information System (JIS) concepts to ensure coordinated, timely and accurate public messaging.
- Participate in Regional Joint Information Center planning and activation.
- Ensure the public within affected areas receives complete, accurate, timely and consistent information about life safety procedures, protective actions, public health advisories and other vital information.
- Collect, develop and disseminate emergency messages and information to the public through the media and other available means, including community emergency notification systems.

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- Coordinate media releases with PIOs representing other affected jurisdictions and emergency response agencies.
- Activate internal distribution systems and ensure that employees are provided emergency information.
- Ensure citizens with access and functional needs receive emergency public information and alert and warning messages.
- Advise elected and senior appointed officials and their representatives.
- Coordinate incident response and recovery information with participating agencies and jurisdictions.
- Monitor and serve as the lead coordination point for media interest.
- Support regional JIC activities.
- Coordinate ESF 15 – External Affairs and assist in review and revision of other annexes/appendices.

3.4.2.22 Clackamas County Sheriff's Office (CCSO)

- Serve in EOC Command.
- Coordinate public information with Joint Information Center.
- Serve in the EOC Operations Section Law Enforcement Branch positions representing law enforcement county-wide.
- Serve as lead in the Intelligence Unit for terrorism incidents to manage, analyze, and ensure information safeguards and disseminate intelligence information as appropriate.
- Protect the community from criminal actions.
- Coordinate alternate County use of corrections facilities with neighboring jurisdictions as needed.
- Coordinate evacuation and shelter-in-place operations with support from fire agencies.
- Coordinate search and rescue operations for lost or injured persons out-of-doors.
- Provide traffic and crowd control, security to critical facilities and supplies, and control access to hazardous or evacuated areas.

3. Roles and Responsibilities

- Provide security for incarcerated populations affected by the emergency, such as juveniles in the assessment center or prisoners in the jail.
- Assist in dissemination of warning to the public and notification of essential emergency response personnel.
- Coordinate rural search and rescue operations and support urban search and rescue activities upon request.
- Serve as the coordinator for ESF 13 – Public Safety and Security, ESF 9 – Search and Rescue, and IA 3 – Terrorism annexes; assist in the review/revision of annexes/ appendices.

3.4.2.23 Department of Transportation and Development (DTD)

- Serve in EOC Command.
- Serve in EOC Operations role to coordinate county-wide public works and engineering operations to include repair to roads, bridges and public facilities; construction of temporary bridges or detours; clearance and disposal of debris from streets and roads; and demolition of unsafe structures.
- Coordinate collection and analysis of information related to floodplain management and infrastructure.
- Maintain protocols and procedures to implement structural damage assessment of bridges and roads.
- Plan, coordinate and conduct traffic control and other emergency transportation operations.
- Coordinate acquisition and transportation of equipment, materials and supplies required for emergency operations and recovery activities.
- Maintain Animal Response Plan and coordinate animal emergency response operations.
- Designate, train and exercise staff to support emergency operations.
- Develop and maintain debris management plan.
- Serve as coordinator for ESF 1 – Transportation, ESF 3 – Public Works and Engineering, SA B – Debris Management and SA C – Damage Assessment annexes.

3. Roles and Responsibilities**3.4.2.24 Treasurer**

- Provide access to County funds as authorized by the BCC under emergency declaration and by the County Administrator.
- Assist departments in making arrangements for depositing/safekeeping County funds collected.

3.4.2.25 Water Environment Services (WES)

- Serve in the Operations Section Public Works Branch.
- Coordinate sanitary and sewerage operations under the jurisdiction of the Tri-City Service District and the Clackamas County Service District #1.
- Provide expert support for county waste water collection and treatment, bioliquid reuse programs, storm water management, sewer disposal, water quality, surface water and stream enhancement recovery projects.
- Assist in the review/revision of SA 3 - Damage Assessment.

3.4.3 Special Districts**3.4.3.1 North Clackamas Parks and Recreation District**

- Participate in volunteer coordination activities.
- Assist DTD with identification of temporary emergency debris disposal sites.
- Provide open-air staging areas.
- Provide buses and lifts for emergency transportation.
- Assist the American Red Cross with shelter and feeding resources.
- Assist in coordination of temporary shelter for pets.

3.4.4 Other Resources**3.4.4.1 Fire Defense Board (FDB)**

- Participate in EOC Command.
- Coordinate county-wide fire service activities.
- Establish/participate in Incident Command/Unified Command at incident scenes

3. Roles and Responsibilities

- Coordinate resource requests to State Fire Marshal through CCEM/EOC Command and Logistics Section.
- Staff fire service positions in the EOC to assist in planning and coordinating information and resources for field operations as requested.
- Maintain direction and control of fire resources for fire containment and suppression, rescue, medical triage and treatment, and hazardous materials response.
- Support dissemination of warning and public information and situation assessment.
- Maintain and implement the Clackamas Fire Resource Management Plan and Community Wildfire Protection Plan.
- Provide lead for coordinating and conducting evacuations in hazardous materials environments.
- Coordinate review and update of ESF 4 - Firefighting, ESF 9 – Search and Rescue, ESF 10 – Oil and Hazardous Materials, and SA A – Evacuation annexes. Assist in reviewing other annexes/appendices as requested.

3.4.4.2 American Red Cross

- Provide staff for the Operations Section, Red Cross Unit.
- Coordinate with the County EOC to provide and manage shelter and mass care operations for citizens who are victims of disaster.
- Provide feeding and support services for emergency responders.
- Support evacuation needs for temporary shelters.
- Coordinate missing person locator activities.
- Assist in review of ESF 6 – Mass Care, Emergency Assistance, Housing and Human Services, SA A – Evacuation, and SA D – Behavioral Health annexes.

3.4.4.3 Clackamas Amateur Radio Emergency Services (CARES)

- Serve as lead for County amateur radio services and coordinate services as directed by CCEM or the EOC Logistics Chief.
- Maintain radio equipment capabilities.

3. Roles and Responsibilities

- Recruit, train and maintain a network of licensed amateur radio operators.

3.5 Local and Regional Response Partners

The County's emergency organization is supported by a number of outside organizations, including incorporated cities, service organizations and the private sector.

3.5.1 Private Sector

Private-sector organizations play a key role before, during and after an incident. First, they must provide for the welfare and protection of their employees in the workplace. In addition, the County emergency management organization must work seamlessly with businesses that provide water, power, communication networks, transportation, medical care, security and numerous other services upon which both response and recovery are particularly dependent. Essential private-sector responsibilities include:

- Plan for the protection of employees, infrastructure, and facilities.
- Plan for the protection of information and the continuity of business operations.
- Plan for responding to and recovering from, incidents that impact their own infrastructure and facilities.
- Collaborate with emergency management personnel before an incident occurs to ascertain what assistance may be necessary and how they can help.
- Develop and exercise emergency plans before an incident occurs.
- Where appropriate, establish mutual aid and assistance agreements to provide specific response capabilities.
- Provide assistance (including volunteers) to support local emergency management and public awareness during response and throughout the recovery process.

3.5.2 Nongovernmental Organizations

In the County, Nongovernmental Organizations (NGOs) such as faith-based groups and service organizations provide sheltering, emergency food supplies, counseling services, and other vital support services to support the recovery of disaster victims. County agencies partner with NGOs to network and pre-plan in order to effectively leverage resources to meet disaster recovery needs. The County has an active Community Organizations Active in Disaster (COAD) network that has inventoried local capabilities and resources to assist in disaster.

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The roles of NGOs in an emergency may include:

- Identify and network resource providers.
- Train and manage volunteer resources.
- Identify shelter locations and supplies to meet needs.
- Provide critical emergency services to those in need, such as cleaning supplies, clothing, food and shelter, and assistance with post-emergency cleanup.
- Coordinate with County recovery efforts to identify and meet the unmet needs and help strategize and coordinate assistance provisions.

3.5.3 Individuals and Households

Although not formally a part of the County's emergency management organization, individuals and households play an important role in the overall emergency management strategy. Community members can contribute by taking the following actions:

- Reduce hazards in their homes.
- Prepare an emergency supply kit and household emergency plan to include pets.
- Monitor emergency communications carefully and follow instructions.
- Volunteer with an established organization.
- Organize community planning efforts such as Map Your Neighborhood.
- Enroll in emergency response training courses.

3.6 Response Matrix

Table 3-1 provides a matrix by ESF of the County, State, and Federal primary organizations that the County may rely on in the event of an emergency.

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Table 3-1 Clackamas County Response Partners by ESF

ESF	Scope (Federal)	Primary Local Agencies	Primary State of Oregon Agency	Primary Federal Agency
<p>ESF 1 Transportation</p>	<ul style="list-style-type: none"> ■ Aviation/airspace management and control ■ Transportation safety ■ Restoration and recovery of transportation infrastructure ■ Movement restrictions ■ Damage and impact assessment 	<p>Department of Transportation and Development Local Public Works Agencies</p>	<p>Department of Transportation</p>	<p>Department of Transportation</p>
<p>ESF 2 Communications</p>	<ul style="list-style-type: none"> ■ Coordination with telecommunications and information technology industries ■ Restoration and repair of telecommunications infrastructure ■ Protection, restoration, and sustainment of national cyber and information technology resources ■ Oversight of communications within the Federal incident management and response structure 	<p>County Emergency Management Clackamas County Communications Clackamas County Sheriff's Office CARES</p>	<p>Office of Emergency Management</p>	<p>Department of Homeland Security (National Communications System)</p>
<p>ESF 3 Public Works & Engineering</p>	<ul style="list-style-type: none"> ■ Infrastructure protection and emergency repair ■ Infrastructure restoration ■ Engineering services and construction management ■ Emergency contracting support for life-saving and life-sustaining services 	<p>Department of Transportation and Development, Local Public Works Agencies</p>	<p>Department of Transportation</p>	<p>Department of Defense (U.S. Army Corps of Engineers)</p>
<p>ESF 4 Firefighting</p>	<ul style="list-style-type: none"> ■ Coordination of Federal firefighting activities ■ Support to wildland, rural, and urban firefighting operations 	<p>County Emergency Management, Fire Defense Board, Local Fire Agencies</p>	<p>Department of Forestry, State Fire Marshal</p>	<p>Department of Agriculture (U.S. Forest Service)</p>
<p>ESF 5 Emergency Management</p>	<ul style="list-style-type: none"> ■ Coordination of incident management and response efforts ■ Issuance of mission assignments ■ Resource and human capital ■ Incident action planning ■ Financial management 	<p>County Emergency Management, City Emergency Management Agencies</p>	<p>Office of Emergency Management</p>	<p>Department of Homeland Security (FEMA)</p>

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Table 3-1 Clackamas County Response Partners by ESF

ESF	Scope (Federal)	Primary Local Agencies	Primary State of Oregon Agency	Primary Federal Agency
ESF 6 Mass Care, Emergency Assistance, Housing & Human Services	<ul style="list-style-type: none"> ■ Mass care ■ Emergency assistance ■ Disaster Housing ■ Human services 	Health, Housing and Human Services, American Red Cross	Department of Human Services	Department of Homeland Security (FEMA)
ESF 7 Logistics Management & Resource Support	<ul style="list-style-type: none"> ■ Comprehensive, national incident logistics planning, management, and sustainment capability ■ Resource support (facility space, office equipment and supplies, contracting services, etc.) 	County Emergency Management	Department of Administrative Services	General Services Administration & Department of Homeland Security (FEMA)
ESF 8 Public Health & Medical Services	<ul style="list-style-type: none"> ■ Public health ■ Medical ■ Mental health services ■ Mass fatality management 	Health, Housing and Human Services, Local EMS, Local Hospitals and Clinics	Oregon Health Authority	Department of Health and Human Services
ESF 9 Search & Rescue	<ul style="list-style-type: none"> ■ Life-saving assistance ■ Search and rescue operations 	Clackamas County Sheriff's Office Fire Defense Board	Office of Emergency Management, State Fire Marshal	Department of Homeland Security (FEMA)
ESF 10 Oil & Hazardous Materials	<ul style="list-style-type: none"> ■ Oil and hazardous materials (chemical, biological, radiological, etc.) response ■ Environment short- and long-term cleanup 	County Emergency Management Fire Defense Board, Local Fire Agencies	Department of Environmental Quality, State Fire Marshal	Environmental Protection Agency
ESF 11 Agriculture & Natural Resources	<ul style="list-style-type: none"> ■ Nutrition assistance ■ Animal and plant disease and pest response ■ Food safety and security ■ Natural and cultural resources and historic properties protection ■ Safety and well-being of household pets 	County Emergency Management Health, Housing and Human Services Dog Services (DTD) Extension Office	Department of Agriculture	Department of Agriculture

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Table 3-1 Clackamas County Response Partners by ESF

ESF	Scope (Federal)	Primary Local Agencies	Primary State of Oregon Agency	Primary Federal Agency
ESF 12 Energy	<ul style="list-style-type: none"> ■ Energy infrastructure assessment, repair, and restoration ■ Energy industry utilities coordination ■ Energy forecast 	County Emergency Management, Local Utilities	Department of Administrative Services, Department of Energy, Public Utility Commission	Department of Energy
ESF 13 Public Safety & Security	<ul style="list-style-type: none"> ■ Facility and resource security ■ Security planning and technical resource assistance ■ Public safety and security support ■ Support to access, traffic, and crowd control 	Clackamas County Sheriff's Office, Local Law Enforcement Agencies	Department of Justice, Oregon State Police	Department of Justice
ESF 14 Long-Term Community Recovery	<ul style="list-style-type: none"> ■ Social and economic community impact assessment ■ Long-term community recovery assistance to local governments and the private sector ■ Analysis and review of mitigation program implementation 	County Emergency Management, H3S Social Services	Economic and Community Development, Office of Emergency Management	Department of Homeland Security (FEMA)
ESF 15 External Affairs	<ul style="list-style-type: none"> ■ Emergency public information and protective action guidance ■ Media and community relations ■ Congressional and international affairs ■ Tribal and insular affairs 	Public and Government Affairs	Office of Emergency Management	Department of Homeland Security